

The Principal Makerere University Business School to present the following for the Conferment of the **Degree of Doctor of Philosophy**

AHIMBISIBWE Godwin Mwesigye

### **Internationalisation of Small and Medium Enterprises (SMEs) in Uganda**

Mr. AHIMBISIBWE MWESIGYE Godwin investigated the internationalisation of Small and Medium Enterprises (SMEs) in Uganda using a multi-theoretical approach. He particularly set out to establish the forces behind the recent increased participation of SMEs in the global economy. Using a cross- sectional research design, he established that entrepreneurial mindset and networking significantly explain the internationalisation of SMEs in the Ugandan context. He recommends exporting SMEs in Uganda to always evaluate the feasibility of all competing foreign market opportunities and to take actions to exploit the most feasible ones. He also recommends exporting SMEs to create initiatives aimed at identifying and developing resourceful partnerships in international markets. From the policy perspective, he recommends government to develop and strengthen information structures in relevant ministries and institutions from where SMEs can easily access information for effective evaluation of the opportunities in foreign markets. He also recommends the government to prioritize measures that can help SMEs access foreign market networks. This study was funded by Makerere University Business School (MUBS) with support from African Development Bank (ADB) and was supervised by Prof. Joseph M. Ntayi and Assoc. Prof. Muhammed Ngoma.

### **Conferment of the Degree of Doctor of Philosophy**

OGENTHO Poul Maxwell

### **Citizens' Behaviour and Public Accountability: A Study in Local Governments of Uganda**

Mr. OGENTHO Poul Maxwell examined the relationship between citizens' behaviour and social capital on public accountability in local governments against a background of lack of demand driven public accountability. The study employed a multi-theoretical approach to explain the concept of public accountability using a combination of citizenship, social capital, and stewardship and agency theories. The study established that public accountability in local governments is predicted by citizens' behaviour, social capital and compliance. The study informs policy to focus on promoting citizens' behavioural change and rebuilding social capital in the community to improve public accountability. This study was self-funded and supervised by Associate Professor Dr. Nixon Kamukama (PhD) and Professor Dr. Joseph M. Ntayi (PhD).

### **Conferment of the Degree of Doctor of Philosophy**

SOEPDING Benard Alkali

### **Financial Transition Among Retirees in Nigeria**

Mr. SOEPDING Benard Alkali studied financial transition among retirees in Nigeria using a multi- theoretical approach. He set out to establish the reasons behind retirees financial well-being in a transition from active service to retirement. Using a cross-sectional research design, he established that self-determination and learning experience significantly explain the financial transition of retirees in the Nigerian context. He

recommends that retirees in Nigeria need to develop interest in managing effectively and efficiently their knowledge resources and convert them into good financial decisions to enhance their financial well-being. Further, he also recommended that retirees should be involve in continuous capacity building programs to improve their competencies for better management of their resources. From the policy perspective, he recommends government to develop programs for improving the self-developmental mechanisms of retirees and also provide a work environment to increase their self-determination for making proper financial decisions. The study was funded by the Tertiary Education Trust Fund (TETfund) through the University of Jos, Nigeria; and it was supervised by Prof. John C. Munene, Assoc. Prof. Laura Orobua and Assoc. Prof. Ernest Abaho.

### **Conferment of the Degree of Doctor of Philosophy**

MUTEBI Henry

### **Inter-organisational coordination in Humanitarian Relief Delivery**

Mr. MUTEBI Henry investigated the Inter-organisational coordination in Humanitarian Relief Delivery in Uganda using complex adaptive system and activity domain theories. He particularly set out to examine mechanisms Humanitarian Organisations (HOs) can use to enhance their collaborative accord, to swiftly handle complex adaptive emergencies happening often in the country. Using a cross- sectional research design, he established that activity mechanism plays a mediating role in the relationship between self-organisation, organisational innovativeness, networks and inter-organisational coordination in humanitarian relief delivery. He recommends that HOs should

continuously adapt their systems to respond to emergencies within the policy framework. He further asserts that HOs should recognize mechanisms that promote sharing of innovations to ensure effective coordination. From the policy perspective, he recommends that government should consider the development of anti-trust policy to match the anti-competitive effects among HOs and the innovative benefits of large-scale collaborative works. This study was funded by Makerere University Business School and was supervised by Prof. Joseph M. Ntayi, Prof John C. Munene and Assoc. Prof. Moses Muhwezi.

#### **Conferment of the Degree of Doctor of Philosophy**

NKUUTU Geofrey

#### **Risk Management Performance among Financial Institutions (FIs) in Uganda**

Mr. NKUUTU Geofrey investigated Risk Management Performance (RMP) among Financial Institutions (FIs) in Uganda using a multi-theoretical approach. With use of a sequential explanatory cross sectional design, the study established that board governance quality, intellectual capital and risk disclosure compliance do matter in risk management performance among Financial Institutions (FIs). It was further established that board governance quality can only enhance risk management performance through risk disclosure compliance. The study recommends for FIs to continuously upgrade their human resources and structural systems to match with risk management performance dynamics. Additionally, the study recommends FIs to develop effective risk disclosure instruments that call for more holistic compliance with risk disclosure requirements. From the policy perspective, the study

calls on regulators to redesign specific intellectual capital mix standards to match with RMP requirements. Furthermore, policy makers ought to review and strengthen existing risk disclosure compliance instruments to match RMP dynamics. This study was supervised by Prof. Joseph M. Ntayi and Dr. Isaac N. Nkote and funded by Makerere University Business School under the Staff Development Scholarship.

#### **Conferment of the Degree of Doctor of Philosophy**

NANDAGIRE Diana Muwanga (Ms)

#### **Collective Action in Social Entrepreneurial Ventures**

Ms. NANDAGIRE MUWANGA Diana investigated the relationship between social embeddedness, adaptive practices, shared meaning and collective action in community-based organisations (CBOs) in Uganda. The study established that CBOs that develop close relationships with community members create a shared understanding of social problems leading to joint effort. The investigation revealed that social ventures that embrace change develop constructive partnerships to address the needs of vulnerable groups. The study recommends that CBOs closely engage with local communities to build common ground for cooperation. CBOs should exchange information with the community to understand each other's perspective well enough for a combined effort. The study was funded by African Development Bank (AfDB) and was supervised by Prof. Waswa Balunywa, Prof. John Munene and Prof. Peter Rosa.

#### **Conferment of the Degree of Doctor of Philosophy**

KWEMALIRA Godwin

#### **Public interest in Uganda**

Mr. KWEMARIRA Godwin employed the joint lenses of Public choice theory, Deontology theory and Stewardship theory to develop a conceptual framework that guided the examination of the relationships between Deontological ethical orientation, Accountability, Value for money and Public interest in Uganda. 1080 respondents were responsive from 271 UPE schools based in central and western Uganda. Using AMOS 20 and SEM, 7 hypotheses were tested and confirmed significant positive associations. A partial mediation was found to exist between the two tested indirect paths. Ten participants were purposively selected from 10 UPE schools and interviewed. This qualitative data was managed and analysed using Nvivo software which revealed that participants understood public interest in terms of: transparency, using funds for their worth, corruption reduction, following rules and regulations and promoting the special needs education. The study calls for continuous refinement of theories that explain public interest. The study was self-funded and supervised by Prof John Munene prof Joseph Mpeera Ntayi and Prof Wanzige Magoola Isaac.

#### **Conferment of the Degree of Doctor of Philosophy**

KOMUGISHA Catherine Tindiwensi (Ms)

#### **Commercialisation of Smallholder Crop Farmers**

Ms. KOMUGISHA Catherine investigated commercialisation of smallholder crop farmers using a multi theoretical approach grounded in the Resource Advantage Theory, Entrepreneurship Theory and Complexity Theory. Basing on a cross-sectional design that used mixed methods, data was collected from

378 smallholder farmers in Iganga, Kapchorwa and Kween districts that was analysed using Structural Equation Modeling. Qualitative data was analysed using NVivo software. The study established that farm resources, interaction system outcomes and entrepreneurial practices explain commercialisation of smallholder crop farmers. She recommends that smallholder farmers ought to target market segments where they can deliver the greatest customer value. Extension services should emphasise labour productivity through enhancing farm management skills, agricultural technologies and entrepreneurial practices. She further advocates for mechanisms that enable smallholder farmers to engage in rural-urban interactions and market adaptation. From the policy perspective she calls for strengthened enforcement of existing policies on incentivising long term farmer-buyer relationships, agro-inputs, food handling and standards to ensure customer value creation in output markets. This study was funded by Makerere University Business School and was supervised by Prof. John C. Munene, Prof Peter Rosa and Associate Professor Ernest Abaho.

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MUGAMBWA Joshua

**Policy implementation: A case  
of National Fisheries Policy in  
Uganda.**

Mr. MUGAMBWA Joshua investigated Policy implementation: A case of National Fisheries Policy in Uganda. He used a multi-theoretical approach, triangulated mixed methods and sampled fishing sub-counties in Uganda. This study examined the relationship between institutional framing, co-evolution, collective efficacy, structural empowerment and

fisheries policy implementation. The study established that institutional framing, co-evolution, collective efficacy and structural empowerment are necessary precursors of policy implementation. The study recommends a move towards user rights in fisheries, involvement of the beneficiary community and an introduction of a policy on policy implementation. In practical terms, support and sharing of information is fundamental to strengthen policy implementation. The study was funded by African Development Bank and supervised by Professor Will Kaberuka, Dr. Nkote Nabeta and Dr. Nichodemus Rudaherenwa. It was.

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KUKKIRIZA Travour	NAMALA Annet (Ms)	SSENONO Andrew
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MULONDO Dennis	NANTALE Ronah (Ms)	The Principal Makerere
MUZIRA Julius	NANYOMBI Teddy (Ms)	University Business School to
MUZOORA Chrispus	NATUHAMYA Julian (Ms)	present the following for the
MWEBAZE Sophia(Ms)	NATULINDWA Brian	Conferment of the
MWESIGA Barnabas	NATURINDA Austine Mark	<b>Degree of Bachelor of</b>
MWESIGWA Joel Nkoba	NAWANGI Teddy (Ms)	<b>Science Finance</b>
MWIMA Enock	NAYEBARE Joan(Ms)	
NABACWA Christine (Ms)	NDIBAGERERA Carolyne (Ms)	ABAHO Godwin
NABULIME Julian (Ms)	NEKESA Diana (Ms)	ANABO Mercy (Ms)
NABUNYA Prossy (Ms)	NYAKATO Winnie (Ms)	ARINAITWE Jackline (Ms)
NAGAWA Prossy (Ms)	NYARWA Christopher	ASHABA Sandrah (Ms)
NAHABWE ABIGAIL(Ms)	NYESIGA Gilbert	ASIMWE Eras
NAHURIRA Gift	NYOMBIA Nabil	ATOO Edith (Ms)
NAHWEERA Robert	OCHAYA Muzamiru	AVUA Derrick
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 KIGGUNDU Brian  
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 MAGANDAZI Mark  
 MIIRO Samuel Solomon  
 MUGERWA Paul Grace  
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 MUKISA Emmanuel  
 MULUNGI Hawa Bako (Ms)  
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 SSEMAKULA Edson

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 TABUZIBWA Margret (Ms)  
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 TATINA Clovis  
 TENDO Ezra Joshua  
 TENTENA John Bosco  
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 TUMUHAIRWE Illuminate (Ms)  
 TUMUHEREZE Kenedy Bamanya  
 TWINAMATSIKO Kenneth  
 UWERA Benyinya (Ms)  
 WAISWA Francis

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 AHAIWE Catherine (Ms)  
 AINEMBABAZI Kevin  
 AKAMPURIRA Kelimu  
 AKANYIJUKA Mercy (Ms)  
 AKITE Sheilla(Ms)  
 ALAROKER Elizabeth (Ms)  
 APELERU Flavia (Ms)  
 ASIIMWE Anita (Ms)  
 ATUKWASE Albert  
 AUMA Hanna (Ms)  
 AYEBARE Arnold Patrick  
 BAIDU Nelson Hillary  
 BONGYERE Moureen (Ms)  
 BULANJA Hannington  
 BUYERA Calvin David  
 EGESSA Bob Derrick  
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 GAYITA Mary (Ms)  
 GIRAMIA Brenda (Ms)  
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 KAMURASI Patrick  
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 KHAKASA Doreen(Ms)  
 KOMAKECH Denis Rowan  
 KUSINGURA Justus  
 KYARIKUNDA Gilades (Ms)  
 KYAZZE Fatuma (Ms)  
 LUZZE Davis  
 LWANGA Reagan  
 MAGEZI Swabahat Kitandwe

MUGALAGALA Eric  
 MUGULA Jabir  
 MUKIIBI George William  
 MUKWAYA Sebastian  
 MUSIMENTA Diana (Ms)  
 MUSUMBA Anzelim  
 MUTEBI Andrew  
 MWESIGWA Daryl  
 NABUDDO Sherinah (Ms)  
 NAGITTA Roddah (Ms)  
 NAGUDI Kadija (Ms)  
 NAKAMATTE Bridget (Ms)  
 NAKATO Peninah (Ms)  
 NAKAZZI Prossy (Ms)  
 NAKITTO Tracy(Ms)  
 NAKYABULA Pheobe Linda(Ms)  
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 NAMAKOOLA Ernest (Ms)  
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 NAMAYEGA Mable Irene (Ms)  
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 NANFUKA Florence (Ms)  
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 NANSEREKO Patricia (Ms)  
 NASSALI Gertrude (Ms)  
 NATSALA Jackline (Ms)  
 NATUKUNDA Ronnete (Ms)  
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 NGOROK Gideon Fortunate (Ms)  
 NIMUSIIMA Peter  
 NSAMBA Brian  
 NUWAHEREZA Scovia (Ms)  
 OCEN Walter  
 OLAMA Bright  
 OTIONOMOE Emorut Felix  
 RWOTHUNGEO Philiam  
 SSEGUYA Laurian  
 SSERUYANGE Richard  
 SSIMBWA Clouse  
 TAMUBULA Julia (Ms)  
 TUMUHaise Crispus  
 TUMUSIIME Sharif  
 WAISWA Bonny  
 WANYANA Sarah(Ms)

The Principal Makerere University Business School to present the following for the Conferment of the  
**Degree of Bachelor of Transport and Logistics Management**

AGUTI SANDRA(Ms)  
 AKELLO Gladys (Ms)  
 ALILE Azima Frank  
 ALINAITWE Ishabella(Ms)  
 AMPIRE Ronard  
 AMUMPAIRE Reagan  
 AMUTUSIMIRE BOBLYN(Ms)  
 ARINAITWE BRAIN KACOONI  
 ASABA Yasin  
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 BABIRYE Aniita Nalunga (Ms)  
 BABIRYE Catherine Nakitto (Ms)  
 BOMBOKKA Richard Tom  
 BUGUMA Dan  
 BYENSI Osbert  
 CHELANGAT Hope Esther (Ms)  
 EGATU Mark  
 EMONG James  
 HELMI Faisal  
 IKOOMIT Emmanuel  
 ISABIRYE Frank  
 ISABIRYE Peter Simon  
 ITEKA Ami Clark  
 KABAHINDA SYSON  
 KAFEERO Faizo  
 KAMUKAMA Rita Loudiess (Ms)  
 KAMYA Baker  
 KASADHA JORUM  
 KASHABA Colonel  
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 MUSIIMISEKI Praise (Ms)  
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 NINSIIMA Caroline (Ms)  
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 NUWAGABA Hillary Robert  
 OCEN Jacob Siyoi  
 OGAMBO Ivan  
 OKAJE Peter Marvin  
 OKELLO Richard  
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 OMEL Peter  
 OTHIENO John Nicholas  
 OTURO Emmanuel  
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 SSEMULI Nicholas  
 SSENDAWULA Henry  
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 TWONGYEIRWE Arnold  
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 WAMBUZI Paul  
 WANJALA Philip  
 WANYANA Annabelle (Ms)

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MENYA Denis Mwesigwa	NIINYA Joel	AGABA Osbert
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MUHOOZI Abraham	NOMUGISHA Desire (Ms)	AGUMA Simon
MUHUMUZA Chriss	NSANGI Daisy (Ms)	AGUMA Raymond
MUKUNDE Ephrane Michelle(Ms)	NYANGOMA Sandra (Ms)	AGUMIZEMU Julius
MUNYAGWA Silas	NYUNYUZI Beatrice (Ms)	AGUTI Lillian (Ms)
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MUSHEGA Edgar	OCHEN Duncan Allan	AHARIMPISYA Angella(Ms)
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MUTEGEKI Bob	OGEN Andrew Lucky (Ms)	AHIMBISIBWE Sumin(Ms)
MUTETSI Hazidah (Ms)	OKURUT LAZARUS	AINAMANI Believe(Ms)
MUTIBWA Eddriss	OWOMUGASHO Jacob	AINEBYONA Allan
NABAGULANYI Leticiah (Ms)	SUMAYYAH Yahya (Ms)	AINEBYONA M Barbra (Ms)
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NABBAALE Dorothy (Ms)	TUMUSIGE Ivan	AINEMBABAZI Sharon (Ms)
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NABUKENYA Christine (Ms)	WASSAJA Edward	AJAMBO Gloria Ngwabe (Ms)
NABWAMI Sylvia(Ms)	YENO Joseph	AJIDRU Fiona(Ms)
NABWIRE Diana (Ms)	<b>The Principal Makerere University Business School to present the following for the Conferment of the Degree of Bachelor of Business Administration</b>	
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NAKIGOZI Rachael Alex	ABER Priscilla Anna (Ms)	AKANKWATSA Declean(Ms)
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NALIKKA Tracy (Ms)	ABONGKARA Franka	AKECH Agnes(Ms)
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NAMBATYA Jesca (Ms)	ACHAET Patrick	AKERE Onya
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AMONGIN Margaret (Ms)	ATHIENO Dorothy (Ms)	BIRUNGI Eunice(Ms)
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ARINGO Diana (Ms)	BABIRYE Annet (Ms)	EMAJU A Noel
ARYAM Manuella Angel (Ms)	BABIRYE Babra(Ms)	EMMANUEL Okema
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ASEGA Nicholas	BABIRYE Lailah Namazzi (Ms)	EMURON Peter
ASHABA Arnold	BABIRYE Monica (Ms)	ETWORU Mark
ASHABA Deckline	BABIRYE Rose Esther (Ms)	EYOKIA Stella(Ms)
ASHEMEZA Mackline (Ms)	BADARU Iren(Ms)	FAIDAH MONICAH(Ms)
ASIBAZOYO Gladys(Ms)	BAIKIRIZA Catherine (Ms)	FORTUNATE Ramlat Shams (Ms)
ASIEPET Flavia (Ms)	BAKANANSA Abigail Lutu (Ms)	GEENO Obbo Samuel
ASIIMWE Beatrice (Ms)	BAKO Beatrice(Ms)	GONZA Immaculate Concepta(Ms)
ASIIMWE Emily (Ms)	BALABA Uthman	GUMOSHABE Journey (Ms)
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ASIIMWE Jezebel(Ms)	BALEKU Moses	HAMBA Diana (Ms)
ASIIMWE Kakuru Joel	BALEMEZI Stephen Charles	HAMIMU Alli
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ASINGE Tom Bosco	BASEMERA Dorcas(Ms)	HASASHYA Eileen Bridget (Ms)

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IGULU Joel	KANTONO Noelene Cynthia(Ms)	KISAKYE RHODA(Ms)
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IMALINGAT Norah(Ms)	KANYESIGYE Gad	KISEMBO Linnet (Ms)
IPALI RUTH(Ms)	KAPERE Godfrey	KISEMBO SYLVIA(Ms)
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ISABIRYE Asuman	KASASIRA Enock	KITUYI Sandra Catherine (Ms)
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ITUNGO Hope (Ms)	KATAGADHO Rolis	KOBUGANZI Agaba
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JJUUKO Marvin	KATENGEKE Linda Sharon (Ms)	KOBUSINGE Temple (Ms)
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KAAYA Faridah(Ms)	KATRI Hakim	KOMAKECH KENNETH
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KABUGHO Jackline (Ms)	KAWEESI Stinta	KULABA JOSHUA SAYANSI
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KABUYE Stephen Micheal	KAYUZA Axam Musa	KUSIIMA Shadik Chadson
KADAALA Jonathan Keith	KAZIBWE Anald	KUZUKIRA Lauben
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KAKAI DIANA(Ms)	KIDEGA Charles	KYEYUNE Fahad
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LUGANDA Marion (Ms)	MUHONGERWA Fridah (Ms)	NABASIRYE Jamilah(Ms)
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LUGOLOBI Peter	MUKALAKASA Paul	NABATANZI JACKLINE (Ms)
LUGYA Martin	MUKASA Augustine	NABATANZI JULIET(Ms)
LUNKUSE DAMALI(Ms)	MUKASA Timothy	NABAWANUKA REBECCA(Ms)
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MATOVU John	MULUMBA Mahad	NABUUSO Stella Katimbo (Ms)
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MAYENDE Oundo	MUMPE Julian	NAFISA Wadiallah Patricia Manzigo(Ms)
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NAKIBUUKA Theresa(Ms)	NAMAKULA Daisy (Ms)	NAMUTEBI Ruth(Ms)
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NAKIGUDDE Robinah (Ms)	NAMALE Mutumba(Ms)	NAMUWONGE Sharon (Ms)
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NAKITTO SHAKIRAH(Ms)	NAMBI Eva (Ms)	NANNYONGA Jackie Lillian (Ms)
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NAKIYINGI Rahmatullah (Ms)	NAMEERE Phiona(Ms)	NANTALE Rhona Zion (Ms)
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NAKKU Aidah (Ms)	NAMISANGO Margret (Ms)	NANTAMBI JOSEPHINE(Ms)
NAKKU Hilda (Ms)	NAMISANO Cate(Ms)	NANTANDA Pauline (Ms)
NAKKUNGU Shalufah (Ms)	NAMITANDA JULIANA(Ms)	NANTEGE Shibah (Ms)
NAKUBULWA Lilian (Ms)	NAMPIIMA Daisy Doreen (Ms)	NANTEGE SHAMIM(Ms)
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NALUBEGA Lillian (Ms)	NAMPIIJA Allen (Ms)	NANTEZA Jackie (Ms)
NALUBEGA Mary Christine (Ms)	NAMPIJJA Teddy(Ms)	NANTEZA Phiona Ssebagala (Ms)
NALUBEGA Jane (Ms)	NAMUBIRU Angella Megean (Ms)	NANTONGO Catherine (Ms)
NALUBOWA Faridah (Ms)	NAMUBIRU Hawa (Ms)	NANTONGO Gertrude Tendo (Ms)
NALUBWAMA Josephine (Ms)	NAMUBIRU Lydia Tracy (Ms)	NANTONGO Noeline (Ms)
NALUKWAGO Milly (Ms)	NAMUBIRU Phionah (Ms)	NANTONGO Shamim(Ms)
NALULE Oliver Aidah (Ms)	NAMUDDU Hajarah (Ms)	NANYANGE Latifah Kyambade (Ms)
NALULYO Namutebi Betty (Ms)	NAMUGABO LYDIA(Ms)	NANYENGO Getrude (Ms)
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NALUSIBA Bridget (Ms)	NAMUGAYA Eva(Ms)	NANYONJO Irene(Ms)
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NALUWAGGA Diana Monica (Ms)	NAMUJOOGO Daphine (Ms)	NAPEYOK Joan (Ms)
NALUWUGGE Leticia (Ms)	NAMUKAYA Joan(Ms)	NASASIIRA Peace (Ms)
NALUYIMA Angella (Ms)	NAMUKOMA Fazilah Aisha (Ms)	NASSIMBWA Patricia (Ms)
NALUZZE Brenda Julian (Ms)	NAMUKOSE Rashida (Ms)	NASSIWA Christine (Ms)
NALUZZI JACKLINE(Ms)	NAMULEME May Angella (Ms)	NASSONKO Jesca(Ms)
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NATUKUND Peace(Ms)	OCHOLA Martin	OYO Miller
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NDARU JESKA(Ms)	OKALEBO Andreww	RUKUNDO Simon
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NDHEGO Muhammed	OKELLO CLEMENT	RWOTHOMIO Simon Okoth
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NSOBYA Munirah(Ms)	OMODING EMMANUEL	SSEMAKULA Joseph
NSUBUGA Henry	OMOLLO JOSEPH	SSEMANDA Samuel
NSUBUGA SADATI	ONENCAN SIMON MARVIN	SSEMPEERA Douglas
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NTEGE Stephen	OPERO MICHAEL	SSOZI Reagan
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TWIJUKYE Bill	WANDERA Stephen	